MONTESSORI SCHOOL OF CALGARY Financial Statements Year Ended August 31, 2023

Private School Authority Code: 9925 School Code: 0254

AUDITED FINANCIAL STATEMENTS and Supporting Schedules for **FUNDED PRIVATE SCHOOLS**

FOR THE YEAR ENDED AUGUST 31, 2023

Education Act, Section 29

Private Schools Regulation, Alberta Regulation 127/2022 Montessori School of Calgary Name of Private School and Legal Name of Organization Operating the Private School 2201 Cliff St SW Calgary Alberta T2S 2G4 Mailing Address Phone - 403 229 1011 Fax 403 229 4474 Telephone and Fax Numbers These Financial Statements and Supporting Schedules are Audited by: Steven Potter Professional Corporation 400-1121 Centre St N Calgary AB T2K 7K6 Name and Address of the Audit Firm Auditor's Signature PRIVATE SCHOOL MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING. Montessori School of Calgary The financial statements and supporting schedules of (Name of Private School) presented to Alberta Education have been prepared by the private school's management which has responsibility for their preparation, integrity and objectivity. The financial statements and schedules, including notes, have been prepared in accordance with Canadian Accounting Standards for Not-For-Profit organizations and Ministerial requirements for Alberta funded private schools In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the private school's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the private school's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong budgetary system of control. The ultimate responsibility for the financial statements lies with the Board of Directors. The Board reviewed the financial statements with management in detail and the Board approved the financial statements for release. External Independent Auditors The Board appoints external independent auditors to audit these financial statements and meets with the auditor to review their findings. The external independent auditors have full and free access to school authority's records. Declaration of Board Chair and Treasurer, Secretary-Treasurer To the best of our knowledge and belief, these financial statements and supporting schedules reflect, in all material respects. the financial position as at August 31, 2023 and results of operations, cash flows, and changes in net assets for the year then ended in accordance with. Canadian Accounting Standards for Not-For-Profit Organizations and Ministerial requirements for Alberta funded private schools. **BOARD CHAIR / PRESIDENT** Christopher Chung Name Signature HEAD OF SCHOOL / PRINCIPAL Patti Van Zeyl Name Signature TREASURER OR SECRETARY - TREASURER Jarrett Weinrauch Name Signature November 29, 2023

Board-approved Release Date

ALBERTA EDUCATION, Financial Reporting and Accountability, 8th Floor Commerce Place, 10155-102 Street, Edmonton, Alberta T5J 4L5 E-mail: edc.fra-private@gov.ab.ca Telephone: (780) 422-0312



Private School Authority Code:	9925
School Code:	0254

TABLE OF CONTENTS

	Page
INDEPENDENT AUDITOR'S REPORT (Attach please)	1
STATEMENT OF FINANCIAL POSITION	2
STATEMENT OF OPERATIONS	3
STATEMENT OF CASH FLOWS	4
STATEMENT OF CHANGES IN NET ASSETS	5
<u>SCHEDULES</u>	
SCHEDULE 1 Allocation of Revenues and Expenses to Programs	6
SCHEDULE 2 Analysis of Early Childhood Services Program Unit Expenses	7
SCHEDULE 3 Remuneration and Monetary Incentives	
SCHEDULE 4 Related Party Transactions	9
SCHEDULE 5 Analysis of Home Education Funding Balances	10
NOTES TO THE FINANCIAL STATEMENTS (Attach please)	



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INDEPENDENT AUDITOR'S REPORT

To the Members of Montessori School of Calgary

Opinion

I have audited the financial statements of Montessori School of Calgary (the School), which comprise the statement of financial position as at August 31, 2023, the statements of revenues and expenses, changes in net assets, and cash flows for the year then ended, schedules 1, 2, 3, 4, 5 and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the School as at August 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the School in accordance with ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the School's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the School or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the School's financial reporting process.

Independent Auditor's Report to the Members of Montessori School of Calgary (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Calgary, Alberta November 29, 2023 STEVEN POTTER PROFESSIONAL CORPORATION CHARTERED PROFESSIONAL ACCOUNTANT

Private School Authority Code:	9925
School Code:	0254

TABLE OF CONTENTS

	Page
INDEPENDENT AUDITOR'S REPORT (Attach please)	1
STATEMENT OF FINANCIAL POSITION	2
STATEMENT OF OPERATIONS	3
STATEMENT OF CASH FLOWS	4
STATEMENT OF CHANGES IN NET ASSETS	5
<u>SCHEDULES</u>	
SCHEDULE 1 Allocation of Revenues and Expenses to Programs	6
SCHEDULE 2 Analysis of Early Childhood Services Program Unit Expenses	7
SCHEDULE 3 Remuneration and Monetary Incentives	
SCHEDULE 4 Related Party Transactions	9
SCHEDULE 5 Analysis of Home Education Funding Balances	10
NOTES TO THE FINANCIAL STATEMENTS (Attach please)	

Private School Authority Code:	9925
School Code:	0254

STATEMENT OF FINANCIAL POSITION as at August 31

(in dollars) **AFS** AFS 2023 2022 (NOTE *) (Restated) **ASSETS** Current assets Cash and cash equivalents \$1,897,555 \$1,630,131 Accounts receivable (net after allowances) Province of Alberta \$0 \$0 Federal Government and/or First Nations \$0 \$0 Other accounts receivable \$9,733 \$812 Prepaid expenses \$745 \$753 Other current assets \$0 \$0 \$1,908,033 **Total current assets** \$1,631,696 School generated assets \$0 \$0 Trust assets \$0 \$0 Other assets \$84,546 \$84,546 Capital assets \$0 \$0 Land at cost Buildings at cost \$0 Less: accumulated amortization \$0 \$0 \$0 Leasehold improvements at cost \$241,581 Less: accumulated amortization \$210,236 \$31,345 \$54,117 Equipment at cost \$179,182 Less: accumulated amortization \$132,098 \$47,084 \$38,452 Vehicles at cost \$0 Less: accumulated amortization \$0 \$0 \$0 Total capital assets \$78,429 \$92.569 **TOTAL ASSETS** \$2,071,008 \$2,071,008 \$1,808,811 **LIABILITIES** Current liabilities Bank indebtedness \$0 \$0 Accounts payable and accrued liabilities Province of Alberta \$42,007 \$8,043 Note 6 Federal Government and/or First Nations \$0 \$0 Other payables and accrued liabilities \$76,978 \$20,315 Note 7 Capital payables \$0 \$0 Deferred contributions \$741.100 \$719,383 Deferred capital allocations \$0 \$0 Current portion of long term debt \$40,000 \$0 \$900,085 \$747,741 **Total current liabilities** School generated liabilities \$0 \$0 Trust liabilities \$0 \$0 Other liabilities \$99 \$99 Long term debt \$0 Debentures & Bonds \$0 Capital loans \$0 \$0 Capital leases \$0 \$0 Mortgages \$0 \$0 Other loans \$40.000 \$40.000 Less: Current portion of long term debt (\$40.000)\$0 Unamortized capital allocations \$0 \$0 \$99 Total long term liabilities \$40,099 TOTAL LIABILITIES \$900,184 \$787,840 **NET ASSETS** \$1,007,849 \$843,855 Unrestricted net assets \$84,546 \$84,546 Operating reserves Total accumulated surplus (deficit) from operations \$1,092,395 \$928,401 Investment in capital assets \$78,429 \$92,570 Capital reserves \$0 \$0 \$78,429 \$92,570 **Total capital funds** \$1,170,824 \$1,020,971 Total net assets \$2,071,008 \$1,808,811 TOTAL LIABILITIES AND NET ASSETS

Note: * Audited Financial Statements (AFS) as submitted to Alberta Education pursuant to Section 29 of the Education Act; Private Schools Regulation, Alberta Regulation 127/2022 or as restated.

Private School Authority Code:	9925
School Code:	0254

STATEMENT OF OPERATIONS for the Year Ended August 31

	AFS	Budget	AFS	
	2023	2023 (NOTE *)	2022 (NOTE *)	
	3	X	X	
REVENUES				
Alberta Education (excluding Home				
Education)	\$348,296	\$385,547	\$369,863	
Alberta Education - Home Education	\$0	\$0	\$0	
Total Alberta Education Revenues	\$348,296	\$385,547	\$369,863	
Other Government of Alberta	\$0	\$0	\$0	
Federal Government and/or First Nations	\$0	\$0	\$0	
Other Alberta school authorities	\$0	\$0	\$0	
Instructional fees/Tuition fees	\$1,137,163	\$761,884	\$1,079,138	
Non-instructional fees (O&M, Transportation, Admin, etc.)	\$19,000	\$380,196	\$11,365	
Other sales and services	\$51,849	\$32,855	\$29,295	
Interest on investments	\$44,947	\$3,000	\$7,516	
Gifts and donations	\$17,311	\$0	\$29,761	
Amortization of capital allocations	\$0	\$0	\$0	
Other	\$0	\$0	\$0	
Total Revenues	\$1,618,566	\$1,563,482	\$1,526,938	
<u>EXPENSES</u>				
Home Education	\$0	\$0	\$0	
Instruction - ECS	\$462,228	\$622,637	\$400,691	
Instruction - Grades 1 to 12	\$477,227	\$329,564	\$296,906	
Operations and maintenance	\$43,486	\$30,475	\$26,878	
Transportation	\$0	\$0	\$0	
Board and System Administration	\$57,301	\$18,975	\$61,025	
External services	\$428,471	\$299,878	\$422,133	
Total Expenses	\$1,468,713	\$1,301,529	\$1,207,633	
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	\$149,853	\$261,953	\$319,305	
	\$149,853			

Note: * Input "(Restated) in Budget 2023 and/or AFS 2022 column headings where comparatives are not taken from the respective finalized 2022/2023 Budget Report and/or finalized 2021/2022 Audited Financial Statements.

Page 3 Classification: Protected A

Private School Authority Code:	9925
School Code:	0254

STATEMENT OF CASH FLOWS for the Year Ended August 31

	(i	in dollars)			
			AFS 2023	AFS 2022 (NOTE *)	
			2023	x	
CASH	FLOWS FROM:	·	-		
A. OPE	RATING ACTIVITIES	_			
	Surplus (deficit) of revenues over expenses for the		\$149,853	\$319,305	
	Add (Deduct) items not requiring cash:	-	•		
	Amortization of capital allocations revenue		\$0	\$0	
	Total amortization expense		\$32,754	\$32,926	
	Add losses or deduct gains on disposal of cap	oital assets	\$0	\$0	
	Changes in accrued accounts:		•		
	Accounts receivable		(\$8,921)	(\$100,090)	
	Prepaids and other current assets		\$8	\$11,801	
	Payables and accrued liabilities		\$90,627	(\$64,822)	
	Deferred contributions		\$21,717	(\$88,486)	
	Other (specify):		\$0	\$0	
	Total sources (uses) of cash from operation	ns	\$286,038	\$110,634	
	Land		\$0	\$0	
	Purchases of capital assets:				
Buildings			\$0	\$0	
Leasehold improvements			\$0	\$0	
	Equipment		(\$18,614)	(\$4,579)	
	Vehicles		\$0	\$0	
	Net proceeds from disposal of capital assets		\$0	\$0	
	Other (specify):		\$0	\$0	
	Total sources (uses) of cash from investing	g activities	(\$18,614)	(\$4,579)	
. FINA	ANCING ACTIVITIES				
	Capital contributions received		\$0	\$0	
	Issuance of long term debt		\$0	\$0	
Repayment of long term debt			\$0	\$0	
Other (specify):			\$0	\$0	
Total sources (uses) from financing activities		ies	\$0	\$0	
	urces (uses) of cash equivalents* * during year	r	\$267,424	\$106,055	
Cash equivalents at the beginning of year			\$1,630,131	\$1,524,076	
_	quivalents at the end of year		\$1,897,555		

* Input "(Restated)" in 2022 column heading where not taken from the finalized 2021/2022 Audited Financial Statements. NOTE:

Page 4 Classification: Protected A

 $[\]mbox{\ensuremath{\,^{\star}\,^{\star}}}$ Cash equivalents consist of cash and temporary investments net of bank indebtedness.

Private School Authority Code:	9925
School Code:	0254

STATEMENT OF CHANGES IN NET ASSETS for the Year Ended August 31, 2023

(in dollars)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
			UNRESTRICTED	TOTAL		RESTRICTED NET ASSETS		
	TOTAL	INVESTMENT IN	NET	RESTRICTED NET	OPERATING	RESERVES	CAPITAL F	RESERVES
	NET ASSETS	CAPITAL ASSETS	ASSETS	ASSETS	Grades	External	Grades	External
	(Columns 2+3+4)		(+,-)	(Columns 5 to 8)	K to 12	Services	K to 12	Services
Balance at August 31, 2022	\$1,020,971	\$92,570	\$843,855	\$84,546	\$0	\$84,546	\$0	\$0
Prior period adjustments (specify):								
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Adjusted balance, August 31, 2022	\$1,020,971	\$92,570	\$843,855	\$84,546	\$0	\$84,546	\$0	\$0
Surplus(deficit) of revenues over								
expenses (from page 3)	\$149,853		\$149,853					
Capital asset acquisitions (less financed and/or less capital contributions received)		\$18,613	(\$18,613)	\$0	\$0	\$0	\$0	\$0
Donations of non-amortizable assets	\$0	\$0						
Amortization of capital assets (expense) *		(\$32,754)	\$32,754					
Amortization of capital allocations (revenue) * *		\$0	\$0					
Disposal of capital assets		\$0	\$0	\$0			\$0	\$0
Debt principal payments * * *		\$0	\$0					
Net transfers to/from operating reserves	\$0	\$0	\$0	\$0	\$0	\$0		
Net transfers to/from capital reserves	\$0	\$0	\$0	\$0			\$0	\$0
Other transfers (specify):	\$0	\$0	\$0					
Balance at August 31, 2023	\$1,170,824	\$78,429	\$1,007,849	\$84,546	\$0	\$84,546	\$0	\$0

\$78,429

\$1,007,849

\$84,546

Note:

\$1,170,824

\$1,170,824

Classification: Protected A Page 5

^{*}Amortization of Capital Assets expense decreases the Investment in Capital Assets and increases Unrestricted Net Assets.

^{* *}Amortization of Capital Allocations revenue increases the Investment in Capital Assets and decreases Unrestricted Net Assets.

^{* * *}Principal payments increase Investment in Capital Assets and decreases Unrestricted Net Assets as the outstanding capital debt is paid down.

SCHEDULE 1 ALLOCATION OF REVENUES AND EXPENSES TO PROGRAMS for the Year Ended August 31, 2023

Private School Authority Code:	9925
School Code:	0254

	for the Year I	Ended August 31, 2023					ı		ı
				Instruction					
REVENUES		TOTAL	Home Education and Shared Responsibility	Early Childhood Services (ECS)	Instruction (Grades 1 to 12)	Operations and Maintenance of Schools	Transportation	Board and System Administration	External Services
Alberta Education allocations									
(1) ECS Base Instruction		\$102,588		\$102,588					
(2) Grades 1 to 12 Base Instruction (including Distance E and Non-Primary, Summer School)	Education Primary	\$96,462			\$96,462				
(3) Home Education and Shared Responsibility		\$0	\$0						
(4) Program Supports and Services		\$91,532		\$84,268	\$7,264				
(5) Operations and Maintenance Grant		\$22,200		\$0	\$0	\$22,200			
(6) Transportation Grant		\$0					\$0	1	
(7) System Administration		\$15,063		\$0	\$0	\$0	\$0	\$15,063	
(8) Other - Alberta Education		\$20,451	\$0	\$0	\$20,451	\$0	\$0		
TOTAL ALBERTA EDUCATION ALLOCATIONS		\$348,296	\$0	\$186,856	\$124,177	\$22,200	\$0	\$15,063	
(9) Other Government of Alberta		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(10) Federal Government and/or First Nations		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(11) Other Alberta school authorities		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(12) Instructional fees / tuition fees		\$1,137,163	\$0	\$425,448	\$300,406				\$411,309
(13) Non-instructional fees (O&M , Transport, Admin, e	etc.)	\$19,000	\$0	\$0	\$0	\$12,140	\$0	\$6,860	\$0
(14) Other sales and services		\$51,849	\$0	\$7,005	\$3,999	\$0	\$0	\$1,500	\$39,345
(15) Interest on investments		\$44,947	\$0	\$0	\$0	\$0	\$0	\$44,947	\$0
(16) Gifts and donations		\$17,311	\$0	\$0	\$0	\$0	\$0	\$17,311	\$0
(17) Amortization of capital allocations		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(18) Other (specify):		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUES	\$1,618,566	\$1,618,566	\$0	\$619,309	\$428,582	\$34,340	\$0	\$85,681	\$450,654
EXPENSES									
(19) Certificated salaries		\$623,828	\$0	\$194,253	\$216,792			\$18,156	\$194,627
(20) Certificated benefits		\$95,428	\$0	\$29,715	\$33,163			\$2,777	\$29,773
(21) Non-certificated salaries and wages		\$275,683	\$0	\$90,840	\$123,110	\$0	\$0	\$0	\$61,733
(22) Non-certificated benefits		\$42,172	\$0	\$13,896	\$18,832	\$0	\$0	\$0	\$9,444
SUB-TOTAL		\$1,037,111	\$0	\$328,704	\$391,897	\$0	\$0	\$20,933	\$295,577
(23) Services, contracts & supplies - other than Consu Management fees, and leases	ulting fees /	\$250,048	\$0	\$64,963	\$48,309	\$43,486	\$0	\$33,524	\$59,766
(24) Consulting / Management Fees		\$98,010	\$0	\$37,006	\$18,193	\$0	\$0	\$2,844	\$39,967
(25) Leases - Building		\$50,790	\$0	\$20,316	\$10,158	\$0	\$0	\$0	\$20,316
(26) Leases - Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital and debt services									
(27) Amortization of capital assets from restricted funds		\$0	\$0	\$0	\$0	\$0	\$0	· ·	\$0
(28) Amortization of capital assets from unrestricted funds		\$32,754	\$0	\$11,239	\$8,670	\$0	\$0		\$12,845
(29) Interest on capital debt		\$0	\$0	\$0	\$0	\$0	\$0	· ·	\$0
(30) Other interest charges		\$0	\$0	\$0	\$0	\$0	\$0	· ·	\$0
(31) Losses (gains) on disposal of capital assets		\$0	\$0	\$0	\$0	\$0	\$0		\$0
(32) Other (specify):		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENSES	\$1,468,713	\$1,468,713	\$0	\$462,228	\$477,227	\$43,486	\$0	\$57,301	\$428,471
Surplus(deficit) of revenues over expenses		\$149,853	\$0	\$157,081	(\$48,645)	(\$9,146)	\$0	\$28,380	\$22,183

\$149,853

Classification: Protected A Page 6

Private School Authority Code:	9925
School Code:	0254

SCHEDULE 2 ANALYSIS OF EARLY CHILDHOOD SERVICES (ECS) PROGRAM UNIT EXPENSES for the Year Ended August 31, 2023

	ECS Program Unit (excluding Moderate Language Delay Grant)	ECS Moderate Language Delay Grant code 48 only
Instruction		
Certificated salaries	\$0	\$0
Certificated benefits	\$0	\$0
Non-certificated salaries and wages	\$0	\$0
Non-certificated benefits	\$0	\$0
Specialized services and supports	\$0	\$0
Supplies and materials	\$0	\$0
Parent and staff in-service	\$0	\$0
Other (specify)	\$0	\$0
Specialized equipment & furniture (child specific). Please specify:	\$0	\$0
Total	\$0	\$0

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Schedule 3 Remuneration and Monetary Incentives for the Year Ended August 31, 2023

	for the Year En	ded Augus	t 31, 2023		1	
Position	Name	Full Time Equivalent (FTE)	Remuneration	Benefits and Allowances	Other Accrued Unpaid Benefits	Other Expenses
Board Chair:	Christopher Chung	0.20	\$0	\$0	\$0	\$0
Secretary-Treasurer:		0.00	\$0	\$0	\$0	\$0
Secretary:		0.00	\$0	\$0	\$0	\$0
Treasurer:	Jarrett Weinrauch	0.10	\$0	\$0	\$0	\$0
Board of Directors: 1	Lorna Anderson	0.20	\$0	\$0	\$0	\$0
:	2 Jodi Morel	0.20	\$0	\$0	\$0	\$0
;	3 Patti Van Zeyl	0.00	\$0	\$0	\$0	\$0
	1	0.00	\$0	\$0	\$0	\$0
	5	0.00	\$0	\$0	\$0	\$0
	S	0.00	\$0	\$0	\$0	\$0
;	7	0.00	\$0	\$0	\$0	\$0
	3	0.00	\$0	\$0	\$0	\$0
!	9	0.00	\$0	\$0	\$0	\$0
10)	0.00	\$0	\$0	\$0	\$0
1:	I	0.00	\$0	\$0	\$0	\$0
1:	2	0.00	\$0	\$0	\$0	\$0
1;		0.00	·	\$0	\$0	\$0
Board of Directors - Total		0.40		\$0	\$0	\$
Head of School		0.00	\$0	\$0	\$0	\$0
Principals: 1	Patti Van Zeyl	0.60	\$89,619	\$14,908	\$0	\$0
:	2	0.00	\$0	\$0	\$0	\$0
;	3	0.00	\$0	\$0	\$0	\$0
•	1	0.00	\$0	\$0	\$0	\$0
	5	0.00	\$0	\$0	\$0	\$0
	S	0.00	\$0	\$0	\$0	\$0
;	7	0.00	\$0	\$0	\$0	\$0
	3	0.00	\$0	\$0	\$0	\$0
•)	0.00	\$0	\$0	\$0	\$0
Principals - Total		0.60	\$89,619	\$14,908	\$0	\$1
Chief Financial Officer:		0.00	\$0	\$0	\$0	\$0
Management/Executives:1	Patti Van Zevl	0.40	\$59,746	\$9,938	\$0	\$0
_	2	0.00	\$0	\$0	\$0	\$0
	<u> </u>	0.00		\$0	\$0	\$0
	-					
	-	0.00		\$0	\$0	\$0
	5	0.00	\$0	\$0	\$0	\$0
Management/Executives -		0.00	\$0	\$0	\$0	
	Total	0.00	\$59,746	\$9,938	\$0	\$
Total Certificated staff (ex	Total Cluding Home Education)		\$59,746 \$623,828	\$9,938 \$95,428	\$0	\$0 \$0
Total Non-Certificated staf	Total cluding Home Education) f (excluding Home Education)		\$59,746 \$623,828 \$275,683	\$9,938	\$0	\$1
Total Non-Certificated staf Total Certificated contract	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education)		\$59,746 \$623,828	\$9,938 \$95,428	\$0	\$0 \$0
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education)		\$59,746 \$623,828 \$275,683	\$9,938 \$95,428 \$42,172	\$0 \$0 \$0	\$0 \$0 \$0
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Ho	Cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) one Education)		\$59,746 \$623,828 \$275,683 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con	Cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) one Education)		\$59,746 \$623,828 \$275,683 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0	\$0 \$0 \$0 \$0	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Ho Total Non-Certificated staf Total Certificated Contract	Cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) me Education) f (Home Education) staff (Home Education)		\$59,746 \$623,828 \$275,683 \$0 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Ho Total Non-Certificated staf Total Certificated Contract	Cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) me Education) f (Home Education)		\$59,746 \$623,828 \$275,683 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0	\$ 0
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Hc Total Non-Certificated staf Total Certificated Contract	Cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) me Education) f (Home Education) staff (Home Education)	0.40	\$59,746 \$623,828 \$275,683 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Ho Total Non-Certificated staf Total Certificated Contract	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) ome Education) f (Home Education) staff (Home Education) tract staff (Home Education)	0.40	\$59,746 \$623,828 \$275,683 \$0 \$0 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Hc Total Non-Certificated staf Total Certificated Contract Total Non-Certificated Con Position Consulting / Management	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) ome Education) f (Home Education) staff (Home Education) tract staff (Home Education) Contracted Services for Senior Ma	nagement a	\$59,746 \$623,828 \$275,683 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0 \$0 \$0 Allowances 2023	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Ho Total Non-Certificated staf Total Certificated Contract Total Non-Certificated Con Position	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) ome Education) f (Home Education) staff (Home Education) tract staff (Home Education) Contracted Services for Senior Ma	0.40	\$59,746 \$623,828 \$275,683 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Contract Amount	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$ 50 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Ho Total Non-Certificated staf Total Certificated Contract Total Non-Certificated Con Position Consulting / Management fees: 1	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) ome Education) f (Home Education) staff (Home Education) tract staff (Home Education) Contracted Services for Senior Ma	nagement a	\$59,746 \$623,828 \$275,683 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0 \$0 \$0 Allowances 2023	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
Total Non-Certificated staff Total Certificated contract Total Non-Certificated contract Total Certificated staff (Ho Total Non-Certificated staff Total Certificated Contract Total Non-Certificated Con Position Consulting / Management fees: 1	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) me Education) f (Home Education) staff (Home Education) tract staff (Home Education) Contracted Services for Senior Ma Name	nagement a FTE 2023	\$69,746 \$623,828 \$275,683 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0 \$0 \$0 Allowances 2023	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
Total Non-Certificated staf Total Certificated contract Total Non-Certificated con Total Certificated staff (Hc Total Non-Certificated staf Total Certificated Contract Total Non-Certificated Con Position Consulting / Management fees: 1	Total cluding Home Education) f (excluding Home Education) staff (excluding Home Education) tract staff (excluding Home Education) me Education) f (Home Education) staff (Home Education) tract staff (Home Education) Contracted Services for Senior Ma Name	0.40 nagement a FTE 2023 0.00 0.00	\$59,746 \$623,828 \$275,683 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$9,938 \$95,428 \$42,172 \$0 \$0 \$0 \$0 \$0 \$0 Allowances 2023	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$(\$) \$(\$) \$(\$) \$(\$) \$(\$) \$(\$) \$(\$) \$(\$)

Classification: Protected A Page 8

Schedule 4 Related Party Transactions for the Year Ended August 31, 2023

(in dollars)

DETAILS OF TRANSACTION	DETAILS AND NATURE OF RELATIONSHIP	2023	2022
Revenues			
Rental		\$0	\$0
Sale of Capital Assets		\$0	\$0
Other (specify)		\$0	\$0
Other (specify)		\$0	\$0
Total Revenues		\$0	\$0
Expenses			
Salary and Benefits (Position)		\$0	\$0
Salary and Benefits (Position)		\$0	\$0
Salary and Benefits (Position)		\$0	\$0
Rental		\$0	\$0
System Support		\$0	\$0
Other (specify)		\$0	\$0
Other (specify)		\$0	\$0
Other (specify)		\$0	\$0
Other (specify)		\$0	\$0
Other (specify)		\$0	\$0
Total Expenses		\$0	\$0
Receivable from/ Payable to			
		\$0	\$0
		\$0	\$0
		\$0	\$0
Other Contractual Obligations/ Contingencies			
		\$0	\$0
		\$0	\$0

Note:

- Describe the nature of different fees and charges and segregate if significant.
- Group with other if not significant.
 Describe the nature of transactions included in Other.
 If applicable, include loans, payables, and receivables.

Private School Authority Code:	9925
School Code:	0254

Schedule 5 Analysis of Home Education Funding Balances for the Year Ended August 31, 2023

(in dollars)

DETAILS OF TRANSACTION	Full Time Equivalent (FTE) Enrolled	2022/2023	2021/2022
Home Education Funding Received from Alberta Education	0	\$0	\$0
Eligible 50% parent portion		\$0	\$0
Alberta Education Home Education Funding*:			
Paid to parents	1	\$0	\$0
Unclaimed by parents (deferred)		\$0	\$0
Declined by parents (deferred)		\$0	\$0
Parents transferred parental portion to school (per signed Parent Declaration** form)		\$0	\$0
Accounts Payable to Alberta Education			
Prior year deferred Unclaimed and Declined balances		\$0	
Less: reimbursements to parents for 2021/2022 expenses		\$0	
Less: 2021/2022 parent portion transferred to school		\$0	
Total Accounts Payable to Alberta Education		\$0	

Note:

Parents who were eligible to receive 50% funding in 2021/22 had until the end of 2022/23 to claim expenses and/or transfer to school per signed Parent Declaration form. Any unclaimed/declined amounts remaining are payable to Alberta Education.

Classification: Protected A Page 10

^{*} An accredited funded private school must offer to the parents of a home education student 50 per cent of the home education funding for the purchase of instructional materials. Parents have up to two years to access the parental portion of home education funding. Alberta Education will recover the unclaimed/declined portion, the year following the previous two year period.

^{**} Declaration forms must be made available upon request by Alberta Education.

Notes to Financial Statements Year Ended August 31, 2023

1. PURPOSE OF THE SCHOOL

Montessori School of Calgary (the "School") is incorporated as a not-for-profit organization pursuant to Part 9 of the Companies Act of Alberta and, as such, is exempt from income taxes under Section 149(1)(I) of the Income Tax Act. As a not-for-profit organization, the School is unable to pay out dividends to its shareholders, any remaining operating surplus at the time of a future dissolution would be used to fund dissolution costs.

The sole purpose of the School is to provide preschool, early childhood services, and elementary education to students interested in an accredited Montessori program, which is characterized by an emphasis on self-directed activity on the part of the child and adapting the learning environment based on the child's development level.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

The precise determination of many assets and liabilities is dependent on future events. As a result, the preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates and approximations. The financial statements have in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

Comparative figures

Some of the comparative figures have been reclassified to conform to the current year's presentation.

Cash and cash equivalents

Cash and cash equivalent is comprised of cash deposits held with Canadian chartered banking institutions and cheques issued and outstanding.

Accounts receivable

Accounts receivable is shown net of allowance for doubtful debts.

Prepaid expenses

Certain expenditures incurred before the close of the school year are for school supplies, which will be consumed subsequent to the year-end, and are accordingly recorded as prepaid expenses. Certain insurance expenses fall into this category.

(continues)

Notes to Financial Statements Year Ended August 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization. Capital assets are amortized over its estimated useful life as set out by the Provincial Government following its Amortization Guidelines, using the following rates and methods:

Equipment 10 years straight-line method Computer equipment 5 years straight-line method Leasehold improvements Term of the lease straight-line method

The School regularly reviews its capital assets to eliminate obsolete items.

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Impairment of long-lived assets

The School tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Goodwill

Goodwill, arising on the acquisition of a business, represents the excess of the cost of acquisition over the School's interest in the net fair value of the identifiable assets and liabilities of the business recognized at the date of acquisition. Goodwill is initially recognized at cost and is subsequently measured at cost less any impairment losses. Goodwill is tested for impairment whenever events or changes in circumstances indicate that the carrying amount may exceed the fair value.

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable, accrued liabilities, and deferred contributions.

At the end of each reporting period the School assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. Objective evidence of impairment might include significant financial difficulty of the issuer, default or delinquency in interest payments, or bankruptcy. When there is an indication of impairment, the School determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset. Any impairment loss is recognized in the statement of operations in the current period. Impairment losses can be reversed to the extent of the improvement. The amount of the reversal is recognized in the statement of income in the period the reversal occurs.

(continues)

Notes to Financial Statements Year Ended August 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

Montessori School of Calgary follows the deferral method of accounting for contributions and revenue is recognized as follows:

- Restricted contributions are recognized as revenue in the year in which the related expenses
 are incurred. Unrestricted contributions are recognized as revenue when received or
 receivable if the amount to be received can be reasonably estimated and collection is
 reasonably assured
- Government grant and tuition fees are recognized as revenue over the academic year to which they relate.
- Government grant and tuition fees are recognized as revenue over the academic year to which they relate.
- Revenue from fundraising events is recognized when the event occurs.
- Contributions in-kind are recorded at fair market value when reasonably determinable.
- Government assistance grants are recognized when conditions are met in the year to which they relate.

Contributed services

Volunteers contribute considerable time during the year to the School to ensure that certain programs such as field trips are delivered and to assist with fundraising activities. Due to the difficulty of compiling these hours and the fact that these services are not otherwise purchased, the contributed services are not recognized in the financial statements.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Significant areas requiring the use of management estimates relate to the potential impairment of assets and rates for amortization. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

BUDGET AMOUNTS

The budget was prepared by the School and approved by the Board of Directors. It is presented for information purposes only and has not been audited.

4. OTHER ASSETS

Goodwill is initially recognized at cost and is subsequently measured at cost less any impairment losses and is tested for impairment whenever events or changes in circumstances indicate that the carrying amount may exceed the fair value. As of the year ended August 31, 2023 the carrying value of goodwill is \$84,546 (2022 - \$84,546).

Notes to Financial Statements Year Ended August 31, 2023

5. CAPITAL ASSETS

	 Cost	Accumulated amortization		2023 Net book value		2022 Net book value	
Equipment Leasehold improvements	\$ 179,182 241,581	\$	132,098 210,236	\$	47,084 31,345	\$	38,452 54,117
	\$ 420,763	\$	342,334	\$	78,429	\$	92,569

ACCOUNTS PAYABLE - PROVINCE OF ALBERTA

Accounts payable and accrued liabilities to Alberta Education are determined through the Weighted Moving Average of enrolment. The balance at August 31, 2023 is \$42,007 (2022 - \$8,043).

7. ACCOUNTS PAYABLE - OTHER

Accounts payable consists of the following:

	 2023	2022
Accounts payable and accrued liabilities Government remittances Payroll liabilities	\$ 55,961 19,686 1,331	\$ 20,315 - -
	\$ 76,978	\$ 20,315

DEFERRED CONTRIBUTIONS

Deferred contributions represent tuition funds, and Alberta Education funds, which were received during the year but have not yet been earned in accordance with the School's revenue recognition policies.

		Opening balance	Funds received	Funds utilized	2023	2022
Prepaid tuition Professional learning &	\$	719,384	\$ 733,155	\$ (719,384)	\$ 733,155	\$ 719,384
collaboration Resource		-	5,200	-	5,200	-
purchasing	_	-	2,745	-	2,745	
		719,384	741,100	(719,384)	741,100	719,384
	\$	719,384	\$ 741,100	\$ (719,384)	\$ 741,100	\$ 719,384

Notes to Financial Statements Year Ended August 31, 2023

9. SHARE CAPITAL

Authorized

20,000 Common shares

Issued

99 Common shares \$ 99 \$ 99

10. CREDIT FACILITY

Credit Card Facility

The School has access to a corporate credit card facility, up to a maximum of \$10,000 (2022 - \$10,000), bearing interest at 19.99% per annum. The balance for the year ended August 31, 2023 is an overpayment of \$306 (2022 - \$318 payable), which is included in other payables and accrued liabilities.

Canadian Emergency Business Account Loans

In prior years the School applied for financial assistance under available COVID-19 government assistance programs. The School received The Canada Emergency Business Account (CEBA) loan in the amount of \$60,000.

CEBA is a loan program that provides up to \$60,000, for which \$20,000 of the loan is forgivable if \$40,000 of the loan is repaid on or before January 18, 2024. On January 1, 2021 the outstanding balance of the account as at December 31, 2020 automatically converted to a 'Non-Revolving Term Loan' with a maturity date of December 31, 2026. Interest of 5% per annum will be charged beginning on January 19, 2024, calculated and payable monthly.

During the year ended August 31, 2021 \$20,000 was recognized as federal grant revenue for the forgivable loan portion as it was determined that the School intends to pay the loan back in full by January 18, 2024.

11. OTHER - ALBERTA EDUCATION

"Other – Alberta Education" includes the Community Support Grant and Supplemental Enrolment Growth funds. A reconciliation of the account balance is as followed:

	 2023	2022
Community Support Grant Supplemental Enrolment Growth	\$ 11,694 8,757	\$ 11,023 -
Program Supports	-	74,305
Provincial Covid Mitigation	-	49,451
Professional Learning and Collaboration	-	4,800
Bridge Funding	-	2,949
Resource purchasing	 -	2,566
	\$ 20,451	\$ 145,094

Notes to Financial Statements Year Ended August 31, 2023

12. GOVERNMENT GRANTS

Funding is provided on the condition that government legislation, policy and regulations are followed, and program goals and objectives specified by Alberta Education are met.

13. ALLOCATION OF EXPENSES

The School provides preschool, early childhood and elementary education programs. Costs directly attributable to each program include direct wages, supplies, service contracts and the amortization of program specific capital assets. The School also incurs a number of general operational and support expenses that are common to the administration of the organization and each of its programs. Operational and administrative costs are allocated to programs based on the space occupied, the number of students enrolled and the intensity of the student needs.

14. PRIOR PERIOD ADJUSTMENTS

For the year ended August 31, 2022, other accounts receivable and deferred contributions have been restated to reflect the change in presentation for tuition receivable. The restatement decreased other accounts receivable and deferred contributions by \$316,126. As a result, the restatement has a \$Nil impact on net income.

15. FINANCIAL INSTRUMENTS

The School is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the School's risk exposure and concentration as of August 31, 2023.

Credit risk

Credit Risk arises from the potential that parents do not pay their tuition amounts, in full, in accordance with the contractual obligations of their Tuition Agreements. In order to reduce credit risk, the School requires tuition to be paid in advance of attendance whether that be on a quarterly, monthly or annual basis. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information.

At August 31, 2023 the balance in the allowance for doubtful accounts is \$Nil (2022 - \$Nil). The School has a significant number of students which minimizes concentration of credit risk, the School believes that the risk of non-payment from Government entities from which it receives funding to be remote.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the company manages its exposure through its normal operating and financing activities. The School is exposed to interest rate risk primarily through its credit facilities.

Unless otherwise noted, it is management's opinion that the School is not exposed to significant other price risks arising from these financial instruments.